

# **Assurance Framework Dashboard November 2020**

## **Scottish Social Housing Charter**



## The Customer/Landlord Relationship (Equalities, Communication and Participation)

- Equality and diversity strategy in place and action delivered
- Customer satisfaction with being kept informed and opportunities to participate reduced and lower than peers
- Improving performance on responding to complaints within timeframes
- New Customer Charter to be developed and to be rolled out by December 2020 (covid-dependent)
- Complaints training and improved processes on learning from complaints introduced in January 2020.



## **Housing Quality and Maintenance**

Not compliant

Working towards compliance

Compliant

Key

- Repairs response times low and better than benchmark
- Repair satisfaction static but lower than benchmarks
- Customer satisfaction with the quality of the home reduced and lower than benchmark

Complaint (with non-material areas for improvement)

- Not compliant with SHQS and unlikely to be with EESSH due to large numbers of electrically heated properties although good progress being made towards compliance
- Corporate Plan allocates resources to replacing all electric storage heaters over a four year period.
- Corporate Plan allocates resources to common area and foyer improvements over four year Investment Plan.



## Neighbourhood and Community (Estate management and Anti-social behaviour)

- Performance on resolution of ASB in line with benchmarks
- Customer satisfaction with the management of the neighbourhood reducing and low compared to peers.
- ASB strategy delivered October 2019 and processes being updated.
- Customer satisfaction with ASB introduced from September 2019 but performance declined during lockdown.
- Potential for expansion of in-house services considered in November 2019 and working group being established.



## Access to Housing and Support (Housing options and Tenancy sustainment)

- Allocations Policy reviewed in 2018 in response to 2014 Housing Act
- New Development Policy clearly linked to housing need
- Over 25% of lets made to homeless households
- Lead organisation in Glasgow Housing Register pilot.
- Backlog of over 200 households seeking housing options appointments to join the Association's waiting list.
- Backlog of forty empty properties for over 17 days as a result of the covid pandemic.



### **Getting Good Value from Rents and Service Charges**

- Rents lower than peers.
- Strong voids performance and better than benchmarks
- Savings targets of £500k over four years to move to CPI linked rent increases by 2025.
- Rents restructured from 2016 2018.
- Customer satisfaction that rents provide value for money reduced.
- Rent collection performance declined in 2019/20 and in the first half of 2020/21 and is worse than peers.

## **Regulatory Standards**



## Standard 1 - Leadership and direction

7 statements are compliant

Agreed actions



## Standard 2 - Openness and accountability to customers

4 statements are compliant

1 statements compliant (with non-material areas of improvement)

Agreed actions (more info pages 19 - 23):

- Launch a Maryhill Instagram account
- Capture customer preferences for communication



## Standard 3 – Managing resources for affordable rents

5 statements are compliant

2 statements compliant (with non-material areas of improvement)

Agreed actions (more info pages 24 – 30):

- Consider group structure in next Corporate Plan



## Standard 4 – Making decisions and managing risk

5 statements are compliant

1 statement compliant (with non-material areas of improvement)

Agreed actions (more info page 33):

Updating risk map with controls from across the business



### Standard 5 – Honesty and integrity

6 statements are compliant

2 statements compliant (with non-material areas of improvement)

Agreed actions (more info pages 37 - 42):

- Ensuring new values promoted in the Association's offices
- Deliver Board training on local community groups
- Deliver Board equality and diversity training



### Standard 6 - Skills and knowledge

4 statements are compliant

3 statement working towards compliance, not material

Agreed actions (more info page 43):

- Succession planning for the role of the Chair.
- Complete Board review process for 2020
- Recruit new tenant Board members



## **Standard 7 – Organisational changes**

9 statements are compliant

Agreed actions:

- None

## **Regulatory Requirements & Legislation**



#### **Health and Safety**

- New single staff H and S Forum in Place with roles and responsibilities clarified.
- Common area asbestos register now compliant to be externally verified during 2020/21
- 1 gas service expired
- Non-material Improvements also needed in water management and legionella, lone working, electrical inspections, fire safety,



#### **Environmental Protection**

 No current Environmental Strategy in Place due to be completed by September 2020.



#### **Data Protection and Published Information**

- Reasonable assurance given in recent GDPR internal audit.
- FOI policies and procedures in place in line with Information Commissioner and SFHA best practice.
- Website publication schedule up to date
- 'Strong' rating in FOI internal audit



## **Performance Reporting, Tenant Scrutiny, Complaints**

- Tenants involved in scrutinising performance through the Service Improvement Panel and feedback sought on new video Annual Review
- Customer Engagement Strategy updated in Feb 2020
- Complaints timeframes reviewed and learning improved in Jan 2020.



## **Scottish Public Services Ombudsman Complaints**

Work to improve our complaints handling complete - changes to the SDM complaints module, establishment of a learning from complaints group and additional training for staff.



## Whistleblowing

- Whistleblowing Policy in place and training recently provided for all staff.
- Whistleblowing Policy refreshed in October 2019.
- Virtual Board fraud/whistleblowing training to be delivered



## **Equality and Human Rights**

- Equalities Impact Assessment training completed and EQIAs introduced for future policies.
- Work required to set up SDM housing management system to record all protected characteristics. Due to be complete by March 2021.



## **Housing Law**

 Allocations Policy, ASB Policy and tenancy agreement reviewed in light of 2014 Housing Act. Key housing management policies in place.



## **Accounting and Taxation**

- External and internal auditors in place.
- VAT review carried out by external auditors in 2019.
- Financial controls internal audit scheduled for 2020/21.



## **Employment Law**

- HR employment advice from Employers in Voluntary Housing (EVH) and external legal advisers.
- Model policies provided by EVH